

Exhibit P-13

Montreal, Novembre 9th, 2021

Grand chief Kahsennenhawe Sky-Deer,
Mohawk Council of Kahnawà:ke
P.O. Box 720
Kahnawake (Québec) J0L 1B0

Objet : Adaptive reuse of the former Royal-Victoria hospital site.

Grand Chief,

The Société québécoise des infrastructures (SQI), in collaboration with the ministère de la Santé et des Services sociaux (MSSS), would like to reiterate its interest in listening to the concerns of the Mohawk Council of Kahnawake regarding the adaptive reuse of the former Royal Victoria hospital located on the southern slope of Mount Royal in Montreal, at 687-835 and 1025 avenue des Pins Ouest.

As mentioned in our previous correspondence, dated August 30th, the SQI has received a mandate from the Government of Quebec to revitalize this former hospital complex, including the portion of the site dedicated to the activities of the Allan Memorial Institute.

There have recently been a number of publications in the media regarding the potential presence of burial sites in the area of the Allan Memorial Institute, which may be related to past activities on the site (see attachment). Thus, the SQI and the MSSS, in collaboration with McGill University, would like to address a number of concerns that have been discussed in the public arena. The SQI is positively disposed to receiving any information that would allow it to document the reported details and to collaborate in the development of an action plan.

The MSSS and the SQI have a long-standing relationship with Indigenous peoples and understand the importance of maintaining a relationship of trust between the parties.

We therefore invite you to contact Sophie Mayes (smayes@sqi.gouv.qc.ca), general manager of the redevelopment of the site of the former Royal-Victoria hospital at the SQI, or to contact Carole Arbour

(carole.arbour@msss.gouv.qc.ca), responsible for special cases and real estate transactions, at the MSSS to follow up on this offer of collaboration. If needed, the Secrétariat aux affaires autochtones will accompany the SQI and the MSSS in these next steps.

Thanking you in advance for your attention and consideration.

Honorable Grand Chief Kahsennenhawe Sky-Deer, please accept our best regards.



Dominic Lemarquis,
Vice-Président, Gestion de projets Ouest du Québec
Société québécoise des infrastructures



Daniel Desharnais,
Sous-ministre adjoint
Ministère de la Santé et des Services sociaux

Attachment: Mohawk Mothers' Press Release

Cc: Mr Yves Beauchamp, Vice-principal (Administration et finance) - Université McGill
Mr Christopher Manfredi, Vice-principal exécutif et Vice-principal aux études- Université McGill
Mme Nicole Brodeur, Présidente de commission sur l'ancien hôpital Royal-Victoria - Office de consultation publique de Montréal